

Southwark Joint Health & Wellbeing Strategy 2022-2027

Progress Report: November 2023

This report provides a progress update on actions listed in our Joint Health & Wellbeing Strategy

BACKGROUND

- The [Joint Health & Wellbeing Strategy 2022-27](#) was approved by the Health & Wellbeing Board in November 2022.
- The strategy provides the strategic vision for both improving health & wellbeing and reducing health inequalities in the borough.
- The strategy outlines five priority areas:
 1. A whole-family approach to giving children the best start in life
 2. Healthy employment and good health for working age adults
 3. Early identification and support to stay well
 4. Strong and connected communities
 5. Integration of health and social care
- This report outlines progress in delivering the actions listed under each of the five priority areas.

There has been progress against actions under each priority within our Joint Health & Wellbeing Strategy

HEADLINES: EXAMPLES OF PROGRESS



A whole-family approach to giving children the best start in life

The Improving Mental Health in Schools (IMHARS) programme has 100% of local schools engaged and 104 schools have received IMHARS funding for, or have, a Mental Health First Aider, benefiting over 35,000 children and young people.



Healthy employment and good health for working age adults

During the summer a successful 'health in the park' campaign was delivered, promoting leisure services and offering a range of 'come and try activities' in park settings, promoting venues and encouraging more participation.



Early identification and support to stay well

Targets for Community Health Ambassadors have been exceeded, with ambassadors providing advice and signposting to residents across the borough.



Strong and connected communities

Southwark's Right to Food Action Plan was approved in June and is now being implemented.



Integration of health and social care

Partnership Southwark is embedding the Community & Voluntary Sector within its structures, ensuring residents are involved in decisions relating to health & wellbeing.

However, there are areas where further development is required to ensure delivery

HEADLINES: EXAMPLES FOR FURTHER DEVELOPMENT



A whole-family approach to giving children the best start in life

Further work is planned to identify opportunities to strengthen how data on adverse childhood experiences is shared between services. It is anticipated this will be implemented by summer 2024.



Healthy employment and good health for working age adults

Further work is required to identify and utilise opportunities to use the apprenticeship levy in Partnership Southwark and voluntary and community sector roles.



Early identification and support to stay well

Further work is required to improve referrals to the 'Hospital Buddies' programme which provides support to older people before and after elective surgery.



Strong and connected communities

Further work is required to promote cost of living support available to residents through other health professionals, such as pharmacists and dentists.



Integration of health and social care

Fully embedded multi-disciplinary teams (including primary care, secondary care, social care) within neighbourhood settings are expected by April 2025.

It is recommended the PS Executive Delivery Group oversee the strategy, reporting up to the HWB Board

HEADLINES: SUMMARY

- This report presents a high level summary against actions outlined within the Joint Health & Wellbeing Strategy since it was approved in November 2022..
- A number of general points for discussion:
 - There has been progress against many of the actions outlined in the strategy, however there are a number of areas where scoping is still underway and may require further development.
 - The narrative provided by partners as part of their update is variable. This will partly reflect the nature of the actions agreed by the Board, however Public Health will work with colleagues to strengthen this.
 - It is recommended the Partnership Southwark Delivery Executive receive a minimum of two updates per year on progress, and identify resources to ensure delivery.
 - It is recommended the Health & Wellbeing Board receive an annual progress report.

Priority 1: A whole family approach to giving children the best start in life

Aim: Ensuring all families benefit from access to good quality maternal care and support to maximise maternal wellbeing and reducing differential outcomes for Black women in maternity care

Action	Owner	Progress Update
Review causes of inequalities in and between maternal access, outcomes and experience	Public Health	A Southwark Maternity Commission has been established to investigate the access, experience and outcomes of local maternity services for our residents; particularly those from an ethnic minority and disadvantaged backgrounds. The commission will be chaired by the lead Cabinet Member for Health & Wellbeing with the first meeting scheduled for 17 November 2023. The commission aims to finalise their report and recommendations by the end of 2024.
Scope and develop collaborative maternity partnership		
Develop action plan to tackle local inequalities in maternal access, outcomes and experience		

Priority 1: A whole family approach to giving children the best start in life

Aim: Ensuring all families benefit from access to good quality maternal care and support to maximise maternal wellbeing and reducing differential outcomes for Black women in maternity care

Action	Owner	Progress Update
Deliver action plan to implement national recommendations on maternity services	South East London Maternity & Neo-natal system	<p>SEL LMNS has a significant work programme that incorporates both the delivery of national expectations and local needs. The 3-year maternity and neonatal delivery plan published in March 2023 has superseded all other national recommendations, providing a report that encompasses all previous asks on the services.</p> <p>The LMNS are working through the recommendations and supporting partners to deliver on these. Quality and safety is overseen by a 6 weekly surveillance group with membership from senior leaders, governance managers, and specialist staff to review and discuss key issues.</p> <p>A range of working groups are in place to ensure delivery, including: Continuity of carer, Maternal Medicine, Equity & Equality, Workforce & Education, Maternity Voice Partnerships, along with others.</p> <p>Good progress has been made on engagement with underrepresented groups and this will feed into action plans. A national and local challenge remains continuity of carer.</p>

Priority 1: A whole family approach to giving children the best start in life

Aim: Build resilient families by ensuring there is holistic support and care during pregnancy and the first years of life

Action	Owner	Progress Update
Develop children and family centres to facilitate multi-disciplinary working in geographical areas with the highest levels of deprivation	Children & Family Services	As part of the Family Hub Transformation Programme the Council is working in collaboration with partners to re-define our borough model for Early Help and support. This ongoing programme of work will define our refreshed Early Help Strategy.

Priority 1: A whole family approach to giving children the best start in life

Aim: Improve the mental health and wellbeing of families, children and young people, ensuring 100% of CYP who need support can access services

Action	Owner	Progress Update
Increase the number of Mental Health Support Teams in schools	Children & Young People Mental Health Working Group	The number of schools supported increases each term, expanding from 16 schools in July 2023 to 20 schools this term.
Ensure that the improving mental health in schools (IMHARS) support package and Mental Health Support Teams offer is comprehensive and equitable		The IMHARS offer has 100% of schools engaged with Southwarks Wellbeing First: IMHARS programmes and wider offer. 104 schools have received IMHARS funding for or have a Mental Health First Aider benefiting over 35k children and young people. 85+ schools have achieved Southwark's 'Wellbeing First IMHARS' or Healthy Schools London awards and 125+ delegates from 60+ schools have participated in 'Wellbeing First: IMHARS' training/ CPD/ workshops. For the MHST schools are selected based on identified need or where there are increased levels of exclusion, 62 referrals were accepted last term with the main reason for referral being anxiety followed by behaviour. The ethnicity of those being supported is broadly in line with the local school population.

Priority 1: A whole family approach to giving children the best start in life

Aim: Keep children and young people safe through early identification and support for families at risk of adverse childhood experiences

Action	Owner	Progress Update
Redevelop an early identification and prevention approach to Adverse Childhood Experiences in Southwark	Partnership Southwark: Start Well	As part of the Family Hub Transformation Programme, the Council is working in collaboration with partners to re-define our borough model for Early Help and support, including for children experiencing ACEs, this ongoing programme of work will define our refreshed Early Help Strategy.
Identify opportunities to strengthen how data on adverse childhood experiences is shared between services		This work is currently being scoped. It is anticipated this will be implemented by summer 2024.

Priority 1: A whole family approach to giving children the best start in life

Aim: Accelerate the reduction in childhood excess weight and obesity in Southwark

Action	Owner	Progress Update
Extend the motivational interviewing work which supports pathway into child weight management programme	Public Health	Motivational interviewing training was delivered in September 2022 with staff delivering phone calls to families and the child weight management programme. All families with children measured as overweight/obese through NCMP have been contacted. Over 2,700 families were contacted with over 800 accepting a motivational interviewing conversation.
Strengthen National Child Measurement Programme (NCMP) pathway, building on best practice in other areas		A working group between Public Health, School Nursing and Everyone Health has been established, and a range of actions are being implemented. One aim was to improve the quality of data collected, in particular family contact details; this is being enacted by School Nursing who share information with Everyone Health to ensure as many families can be supported as possible. Future work includes an evaluation of the current child weight management programme planned for Spring 2024, and a campaign with primary care to increase awareness and understanding of NCMP and improve support available for families.

Priority 2: Healthy employment and good health for working age adults

Aim: We will increase access to good quality jobs, creating new routes to employment and providing support to those facing barriers to good quality jobs, including those facing systemic inequality such as ethnic minorities, older people, and others.

Action	Owner	Progress Update
Explore opportunities to use the apprenticeship levy in Partnership Southwark and voluntary and community sector roles	Partnership Southwark: Delivery Executive	There has been no tangible progress to date in developing apprenticeship programme in Partnership Southwark. However, there has been a review of the local apprenticeship offer across key partners in the borough including NHS trusts, Integrated Care System and Council. This review will form the basis of future work and opportunities continue to be explored.
Develop an inclusive apprenticeship programme within the social care workforce, focusing on staff who may have been excluded from traditional university routes	Adult Social Care	An apprenticeship programme for social care and occupational therapy was established in 2022 and is now in the second year of intake. There is currently 1 apprenticeship position for social work and 1 for occupation therapy. These positions are currently only open to internal staff within the council, due to funding arrangements.

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Action	Owner	Progress Update
<p>Implementation of Workforce Race Equality Standard in Adult Social Care as an early adopter local authority</p>	<p>Adult Social Care</p>	<p>Southwark Children and Adult Social Care were a pilot site for the Social Care Workforce Race Equality Standard (WRES) following a successful Department of Health and Social Care (DHSC) bid. The council completed the annual workforce data submission, and an action plan which was approved in November 2021.</p> <p>However, earlier this year it was announced DHSC will not be continuing to lead on the WRES and the leadership/ management will transfer to Skills for Care. Children’s and Adults Social Care are now completing a stock-take and evaluation of WRES engagement, and the relationship with Southwark Stands Together (SST).</p>

Priority 2: Healthy employment and good health for working age adults

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Action	Owner	Progress Update
<p>Support the development, delivery and utilisation of the Health & Care Jobs Hub to provide targeted support towards employment in the health economy</p>	<p>Partnership Southwark: Delivery Executive</p>	<p>Health & Care Jobs Hub works across the 6 South East London boroughs and run various projects with stakeholders including GSTT and Southwark Works. A six week employability program at Southwark College has been initiated; this position is followed by a guaranteed interview for a job at GSTT (if available) or bank position at GSTT. During the period 2022-2023, 20 residents from Southwark have obtained jobs at GSTT. Further, a six week employability programme in Primary Care (GSTT) is being developed, with a pilot expected to be launched in 2024. Further work is needed to ensure progress of successful applicants is tracked accurately for future evaluation of these programmes.</p>

Priority 2: Healthy employment and good health for working age adults

Aim: Promote health and wellbeing across the health and wellbeing economy, through improving access to wellbeing and employment support

Action	Owner	Progress Update
All anchor institutions to proactively provide accessible information for wellbeing and employment support, such as information on the Keeping Well Hub	Partnership Southwark: Delivery Executive	Our Anchor Alliance involves the South East London Integrated Care Board, King's College London and NHS trusts and local authorities across south east London. In summer 2023 an engagement campaign was launched to shape the priorities and objectives for the anchor programme's work and to ensure the needs and voices of local communities are heard and responded to.

Aim: Lead by example by promoting good health and wellbeing across our workforce, and supporting this through our procurement practices

Action	Owner	Progress Update
Roll out Residential Care Charter to ensure fair pay for care staff	Children & Adult Services Commissioning	There are 16 adult care homes in Southwark in total (1 temporarily closed due to rebuilding work). 7 homes out of 15 are signed up to Southwark's Residential Care Charter. As of October 2023, 301 service users of the 317 that we fund are living in a Charter compliant home. In terms of staff, over 520 people (nearly 80%) are working in homes that are fully compliant with the Charter.

Priority 2: Healthy employment and good health for working age adults

Aim: Support people to lead healthy lifestyles that keep them well, working with population groups and communities where lifestyle risk factors are clustered

Action	Owner	Progress Update
Evaluate stop smoking provision and implement recommendations to improve access and outcomes for at risk groups	Public Health	A service review was completed in late 2022 to identify key areas for improvement in local services. Following review, various recommendations have been developed and are being implemented. In-reach work to a homeless hostel in Peckham was carried out to give support to those struggling with tobacco addiction. More face to face stop smoking clinics are being rolled out across the borough. A targeted insight and marketing campaign to routine & manual and young adult smokers in Southwark has been commissioned; these are two groups who have disproportionately high smoking rates.
Provide specialist training to non-alcohol specialist healthcare professionals on initiating conversations about alcohol use	Drug & Alcohol Action Team	Southwark are engaging in SEL alcohol working group to respond to alcohol related needs. Further work remains to define the type of training to be offered. It is expected that training programmes could be trialled later this year, with the bulk of training to be offered during 2024-2025.

Priority 2: Healthy employment and good health for working age adults

Aim: Maximise access to leisure, daily movement and physical activity, ensuring that financial circumstance does not limit access

Action	Owner	Progress Update
Undertake collection of data across communities and groups to inform and understand current levels of participation and engagement in physical activity and sport	Leisure Services	Implementation of a data collection system at all leisure sites has enabled the service to collate information on the location, type of use and frequency of current participants. This analysed to help understand current patterns of usage and gaps across different communities. The leisure services team are working with colleagues in children's services, adult and social care and public health to gain insights from all available data on physical activity participation levels.
Connect communities and promote opportunities to engage in physical activity and sport, particularly for unrepresented groups and those in greatest need		In the summer, leisure services supported the 'health in the park' campaign with public health colleagues to deliver 'come and try activities' across a range of park settings, promoting venues and encouraging more participation. The leisure services team are supporting council members and attending community forum events to showcase the new opportunities following transfer of services back into the council in June 2023. A new website and App have been developed to engage more communities, including an online physical activity platform.

Priority 2: Healthy employment and good health for working age adults

Aim: Maximise access to leisure, daily movement and physical activity, ensuring that financial circumstance does not limit access

Action	Owner	Progress Update
Improve the signposting and promotion of the Council's sport and leisure offer by the wider health & care system	Leisure Services	Leisure services are working with Everybody Health to deliver commissioned services around exercise referral and weight management. There is also work underway with schools to improve delivery of the KS2 School Swimming programme and introducing a digital monitoring system, which help to identify gaps in achievement.
Review the current targeted leisure offer, following insourcing of leisure provision in June 2023, with a view to further promoting services to target those who are least active, have poorer health or greater health risks		The service and delivery of activity programmes transferred in June 2023 and followed the same programme of delivery. Leisure services are now using knowledge of operating the service for three months to understand the programme opportunities and determine the best way to reach those who most need to benefit from access to activity that is more physical. The discovery and planning work for this strategy will take place over the next five months, towards a launch in Spring 2024.
Evaluate access to Exercise on Referral ensuring services is reaching target groups	Public Health	A communications campaign targeting Black, Asian & Ethnic minority groups in promoting the Exercise on Referral service is being considered.

Priority 3: Early identification and support to stay well

Aim: Ensure that there are effective and accessible services that help prevent illness, including immunisations, screening and measures to tackle “The Vital 5”

Action	Owner	Progress Update
Increase uptake of NHS health checks by those with greater risks along with risk reduction interventions	Public Health	Southwark takes a targeted approach to NHS Health Checks and prioritises offers to residents with a higher predicted risk of developing cardiovascular disease or Type 2 diabetes. In 2022/23, providers exceeded targets, with 69% of health checks undertaken by black, Asian and minority ethnic residents. The providers also achieved the 25% target of case-finding those with high risk for CVD and Type 2 diabetes.
Extend the Community Health Ambassadors Programme, empowering more people to increase uptake of vaccinations and cancer screening and health improvement opportunities		In 2022/23, targets were exceeded with 54 new Ambassadors recruited and 53 community events supported. Attendance at events has been encouraged through comprehensive training packages for Ambassadors e.g. on vaccination, cancer screening and health promotion outreach.
Pilot and evaluate a weight management programme for men aged 45+, targeting black, Asian and minority ethnic groups		A pilot weight management programme was delivered from November 2022 to January 2023 targeting men from black ethnic groups. Following from this, a two year weight management programme for men over 45 from ethnic minority groups is being developed, utilising insights & findings from the evaluation of the pilot. Further, a pilot weight management programme for people of Latin American background is also being developed.

Priority 3: Early identification and support to stay well

Aim: Ensure that there are effective and accessible services that help prevent illness, including immunisations, screening and measures to tackle “The Vital 5”

Action	Owner	Progress Update
Develop and pilot healthy eating and physical activity interventions with faith groups and evaluate the outputs and outcomes	Public Health	An evidence review on health interventions with Faith groups has been completed. Initial market engagement and options analysis has also been carried out to help shape the design of the interventions. Further market engagement is planned in the coming months.
Develop and deliver a Targeted Lung Health Check programme for people aged between 55-74 years who are current or ex-smokers	Guys and St Thomas' NHS Foundation Trust	Southwark's Stop smoking service and pharmacies have taken referrals from high and low risk pathway patients from the targeted lung health checks (TLHC). Everyone Health and Bonamy pharmacy have worked together with the TLHC planning team to coordinate smooth patient referrals and treatment and have seen over 100 patients. Final data is yet to be collated as patients are still working through their 12 week support journey.
Evaluate peer mentor programme for substance misuse in hostel and hospital settings	Drug & Alcohol Action Team	Peer mentors are now in place at both hospital trusts, along with a peer mentor programme for hostels. This began with a Health advocate working at Joe Richards House, with their role focusing on supporting 5 ways to wellbeing. This has been expanded to Norcotte House and Manor Place Women's Hostel. This work will be reviewed as part of on-going provision.

Priority 3: Early identification and support to stay well

Aim: Promote good mental health by supporting wellbeing and early detection

Action	Owner	Progress Update
Complete system-wide scoping activity to identify opportunities to integrate mental health in all policies, to improve the social determinants of poor mental health	Public Health	Mental health has been incorporated into various work programmes. Examples include joining income maximisation/debt advice with other services e.g. food hubs, warm spaces, and the Back on Track project that offers a breathing space and debt advice to people with long-term health conditions who are in payment arrears. Vital 5 checks taking place with the health promotion outreach van include a mental health questionnaire and signposting if appropriate. Community Health Ambassadors have also received training in relation to mental health and suicide prevention.
Develop and implement an evidence-based suicide prevention strategy and action plan to reduce risk of self-harm and prevent incidences of suicide	Partnership Southwark: Delivery Executive	A Suicide Prevention Strategy has been developed for approval by the Health & Wellbeing Board. The strategy has been developed through collating/analysing national and local data, identifying examples of evidence-based interventions, incorporating national guidance and working with local stakeholders.

Priority 3: Early identification and support to stay well

Aim: Focus on preventing admission to hospital for falls

Action	Owner	Progress Update
Deliver public awareness campaign focused on how to reduce falls risk and services that can reduce risk	Guys and St Thomas' NHS Foundation Trust	Southwark (and Lambeth) falls prevention leaflets have been publicised and circulated, including at GSTT events. Further, the GSTT external website has been updated with information on falls prevention.
Deliver education and training on falls risk and availability of local services and prevent incidences of suicide		An e-Learning package for delivering education and training on falls risk is currently going through a review phase. Following this review, a pilot e-Learning will be uploaded to the Southwark learning resource domain in October/November 2023. The aim is for all teams including Council staff, external carers and the voluntary sector to be able to access this resource when it is made live. Funding will be required to maintain offer of awareness sessions to support take up of e-Learning.

Aim: Support carers and families to look after their own wellbeing

Action	Owner	Progress Update
Develop the signposting to Ageing Well Southwark to ensure that a greater number of carers know how to access support	Adult Social Care	In 2022-23 the Council supported almost 5,000 carers, working with Southwark Carers and other voluntary organisations. The focus of our work is now on ensuring the adequacy of the advice and information offered to unpaid carers is comprehensive and meets their needs.

Priority 3: Early identification and support to stay well

Aim: Provide the right support to help people to recover from admission to hospital

Action	Owner	Progress Update
Further embed the hospital discharge and community support guidance throughout the Southwark system	Partnership Southwark: Age Well	<p>The Avon Unit is in operation and working well to deliver an assessment unit for discharge. There is ongoing work with a 'Discharge Operational Delivery Group' involving partners in GSTT, KCH and Lambeth Council. This group is working collaboratively on work streams to improve pathways and fine tune processes.</p> <p>Work is underway to co-produce actions with residents to improve the experience of hospital discharge. These actions will be based on community research undertaken earlier this year which was presented to Partnership Southwark Strategic Board in September.</p>
Pilot a 'Hospital Buddies' programme offering volunteer support to older people before and after elective surgery		<p>The 'Hospital Buddies' service was scoped via consultation with a wide range of providers. Volunteers have been recruited and trained and extensive promotion to potential referrers has been undertaken. Staff have been recruited and inducted to deliver the service. Although work is underway, the service does not receive referrals which renders the outputs and outcomes off track.</p>

Priority 4: Strong & Connected Communities

Aim: Strengthen how we involve local communities to help us better understand their needs and to co-design and implement services to meet their needs

Action	Owner	Progress Update
Establish a new approach to embedding community voices in shaping and implementing health and care priorities	ICB Communications & Engagement Team	<p>Partnership Southwark has continued to develop its approach to embedding community voices in shaping and implementing health and care priorities. At the strategic level, this has included the appointment of Voluntary and Community Sector representatives at senior decision making levels within the partnership; at the Partnership Southwark Strategic Board and the Partnership Southwark Executive Group.</p> <p>At the project level, the partnership have sought to work closer with people and communities earlier in our projects. This has included supporting and delivering outreach to inform the 1,001 days programme, along with the development of a co-design approach to the programme. The partnership are looking to evaluate and extend this way of working to the other five priority programmes within where possible.</p>

Priority 4: Strong & Connected Communities

Aim: Ensure that services are accessible to and meet the needs of all

Action	Owner	Progress Update
Mental health practitioners to be embedded in communities and neighbourhoods through Be Well Hubs	Community Mental Health Transformation Programme Delivery Group	<p>There are now Mental health practitioners in both North and South Southwark based in practices within the respective neighbourhoods. The delivery group are now in a phase of refining the roles and support around them.</p> <p>There is a clinical service lead, consultant psychiatrist, primary care lead, clinical directors from the PCN and federation managers involved in the oversight group and development.</p>
Complete needs assessment to better understand health needs of refugees, asylum seekers and vulnerable migrants in the borough	Public Health	A needs assessment was completed in summer 2023, involving partners across the borough and St George's University. In addition to a review of data and evidence, 63 stakeholders from a range of organisations including the NHS, Southwark Council and the voluntary sector were interviewed for the project. The recommendations from the needs assessment are being taken forward by a range of groups including the Asylum Seekers Health & Wellbeing Working Group and Southwark Refugee & Asylum Seeker Multi-Agency Partnership.

Priority 4: Strong & Connected Communities

Aim: Reduce social isolation and loneliness, by creating a place where people feel connected and where loneliness is tackled as early as possible

Action	Owner	Progress Update
Support model of social prescribing that helps to connect local residents to relevant services that can tackle loneliness and social isolation	Partnership Southwark: Delivery Executive	Both Primary Care Networks in Southwark established social prescribing teams in April 2023. These teams have expanded over time and are embedded within general practice, receiving high referrals for a range of needs.
Delivery of Making Every Contact Count training to staff working regularly with people at risk of severe loneliness or isolation	Public Health	A training programme will begin in early 2024, completing by November 2025. Staff working with those at risk of loneliness will be high priority to receive the training early in the programme.

Aim: Ensure that services are accessible to and meet the needs of all

Action	Owner	Progress Update
Develop and implement a Right to Food Action Plan. This will include: 1. Children's food 2. Food for older and disabled people 3. Healthy food neighbourhoods and physical access to food 4. Cash first approaches	Public Health / Southwark Food Action Alliance	Right to Food action plan was approved at Southwark Council Cabinet in June 2023 and is currently being implemented. The plan focuses on the four priority areas and covers action such as improving uptake of Healthy Start vouchers and signing up more convenience stores to act as "Good Food Retailers".

Priority 4: Strong & Connected Communities

Aim: Work together to mitigate the impacts of the cost of living crisis for people in Southwark

Action	Owner	Progress Update
Undertake analysis of the likely health impacts of the cost of living crisis, identifying those who will be most impacted	Public Health	Analysis of the impact of the Cost of Living Crisis has been conducted through 2023 and informed the development of the local support offer, including initiatives such as warm spaces, and financial support programmes. This analysis is under regular review and has been included in the recent JSNA annual report.
Ensure those working directly with residents most affected are aware of the support offer available in Southwark		Information sessions on support were delivered to a wide variety of attendees including adult social care, housing colleagues, faith organisations and VCS colleagues. A targeted session was delivered to GP Practice Managers. Further work is required to reach other health professionals such as pharmacists and dentists.
Identify health and wellbeing partners who can refer people into the Southwark Council Cost of Living Fund		Information was provided to a range of health and wellbeing partners during the 2022-23 winter. Evaluation of the community referral pathway for the Cost of Living Fund found that awards from the fund were distributed as expected across tenure, household composition and disability in 2022-23. The pathway will reopen in November 2023 and further information about becoming a referral partner will be shared with health and wellbeing partners shortly.

Priority 5: Integration of health and social care

Aim: Ensure joined-up care is delivered close to home, including exploring where care can be developed at a neighbourhood level

Action	Owner	Progress Update
Develop and pilot approaches to co-located multi-disciplinary teams (including primary care, secondary care, social care) in neighbourhood settings.	Partnership Southwark: Delivery Executive	A local 'delivery group' has been established with representatives from across primary care to develop and pilot a long-term strategic programme for delivering health and social care in neighbourhood settings. Work remains to engage with other providers across the system e.g. social care, VCSE. A fully embedded approach is expected by April 2025.
Develop and implement a person-centred model for community mental health, based around primary care networks and neighbourhoods	Community Mental Health Transformation Delivery Group	A model has been implemented via the various work streams e.g. Mental health practitioners, wellbeing hub support workers, increased workforce within the Primary Care Mental Health Teams, hoarding worker and rapid response. The delivery group are at a phase of evaluation of the above work streams as well as of our contract with Black Thrive and other VCSE organisations
Increase nursing care provision in the borough	Children & Adult Services Commissioning	The Avon Unit provides a new 16 bed nursing assessment unit in the borough. The facility includes re-ablement beds, that provide support to residents to re-gain their independence after a stay in hospital. It also provides discharge to assess beds, that offer support to residents whilst their longer term care needs are being assessed. There are ongoing discussions with providers to increase capacity during the winter period and beyond.

Priority 5: Integration of health and social care

Aim: Strengthen how we involve local communities to help us better understand their needs and to co-design and implement services to meet their needs

Action	Owner	Progress Update
Establish a new approach to embedding community voices in shaping and implementing health and care priorities	ICB Communications & Engagement Team	Partnership Southwark has continued to develop its approach to embedding community voices in shaping and implementing health and care priorities. At the strategic level, this has included the appointment of Voluntary and Community Sector representatives at senior decision making levels within the partnership; at the Partnership Southwark Strategic Board and the Partnership Southwark Executive Group. At the project level, the partnership have sought to work closer with people and communities earlier in our projects. This has included supporting and delivering outreach to inform the 1,001 days programme, along with the development of a co-design approach to the programme. The partnership are looking to evaluate and extend this way of working to the other five priority programmes where possible

Priority 5: Integration of health and social care

Aim: Strengthen how we involve local communities to help us better understand their needs and to co-design and implement services to meet their needs

Action	Owner	Progress Update
Pilot a new approach to engagement and neighbourhood working through the We Walworth programme and a second neighbourhood pilot	Partnership Southwark: Delivery Executive	<p>The We Walworth, Partnerships for People & Place project funded by the Department for Housing, Levelling Up and Communities has now finished. The evaluation of this project is currently being finalised. The findings will be shared with partners in due course and will inform further developments of our engagement and neighbourhood approach.</p> <p>Work continues on the Walworth Living Room project and work with Pembroke House. The approach has a focus on wellness, and the research project is inviting people to consider in what social contexts they feel safe and well. Fifteen residents are being trained in community and participatory research and will be leading the research as part of this project.</p> <p>The results will be used to build a pilot initiative that focuses on how the community can take care of each other before needing medical intervention.</p>

Priority 5: Integration of health and social care

Aim: Ensure partners are able to hold each other to account in delivering good care to our residents

Action	Owner	Progress Update
<p>Establish transparent governance arrangements following the formation of the Local Care Partnership</p>	<p>Partnership Southwark: Delivery Executive</p>	<p>Our Local Care Partnership – Partnership Southwark – was established in July 2022 following the national re-organisation of the NHS.</p> <p>The partnership is managed by the Place Executive Lead who is a senior officer within South East London Integrated Care Board. A strategic board provides direction and oversight, bringing together partners from the NHS, Council and Voluntary & Community Sector.</p> <p>The partnership has made a commitment to establishing a joint Strategic Director post in 2024/25 that will be accountable to both the Local Authority and Integrated Care Board. The post will drive the further integration of planning and service delivery for the benefit of local residents.</p>

Priority 5: Integration of health and social care

Aim: Align budgets where possible to make the best use of the “Southwark pound”

Action	Owner	Progress Update
Set out how budgets can be aligned and or pooled under the Partnership Southwark Health and Care Plan	Partnership Southwark: Delivery Executive	The Health & Care Plan was approved at the Partnership Southwark Strategic Board in July 2023. Through the Joint Commissioning Oversight Group, Better Care Fund Planning Group and Partnership Southwark Strategic Board, the partnership continue to discuss opportunities to align and / or pool budgets across the health and care system to support the delivery of priorities set out in the Health & Care Plan and achieve the best outcomes for our residents. These discussions will continue, with future proposals brought to the Partnership Southwark Strategic Board or Health & Wellbeing Board as appropriate.
Increase voluntary contributions to the Better Care Fund (BCF)	South East London Integrated Care Board & Adult Social Care	In the 2023/24 planning round, the option of further expansion of the BCF was considered. However, it was decided that any further expansion of pooled budget arrangements are best pursued using bespoke local arrangements outside the national BCF framework. This is due to the administrative delays and restrictive planning and assurance requirements associated with the BCF processes. This conclusion was reported to the Board and agreed at their meeting in January 2023.

Find out more at:

www.southwark.gov.uk/jhws

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